### The ECB's Instruments for Crises and Normal Times

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# Multiple challenges

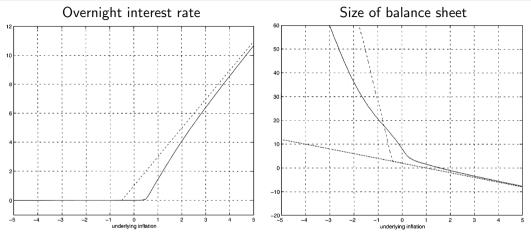
- Ongoing policy strategy review a unique opportunity for ECB to examine how to best employ its immense power to serve the people of Europe.
- ► Two main challenges for ECB monetary policy strategy:
  - > Policy in a low interest rate environment. (Common with other CBs.)
  - Incomplete EMU. (Unique to ECB.)
- ► Two key problems since euro crisis—still unresolved:
  - Lowflation.
  - Impairment of monetary policy transmission mechanism.
- Does the ECB lack the authority or instruments to fulfil its mandate?
- What needs to be done ... and when?



- "Efficient Monetary Policy Design near Price Stability," JJIE, 2000. (With Volker Wieland.) https://doi.org/10.1006/jjie.2000.0452
- "Options for the ECB's Monetary Policy Strategy Review," Study for ECON Committee, European Parliament, Sept. 2020. (With Yvan Lengwiler.) https://www.europarl.europa.eu/RegData/etudes/STUD/2020/652753/ IPOL\_STU(2020)652753\_EN.pdf

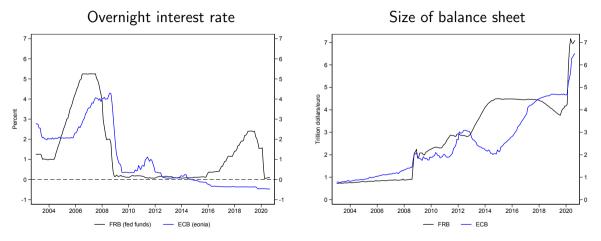


# Efficient response to ZLB challenge



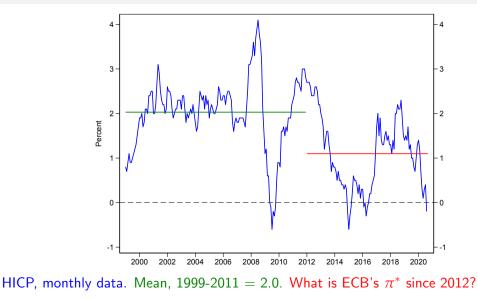
- ZLB calls for prompt and decisive action in response to a recession.
- Substitute QE for rate cuts—systematically aim to achieve  $\pi^*$ , on average.
- Asymmetry in risks implies action even before ZLB is encountered.

## ECB monetary policy compared to Federal Reserve

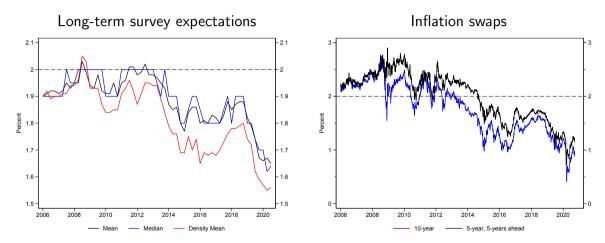


- Fed: Substitute QE for rate cuts—systematically aim to achieve  $\pi^*$ , on average.
- ▶ ECB: Erratic and timid QE relative to Fed, better response to 2020 pandemic.

The ECB's lowflation policy: 2012 - ?

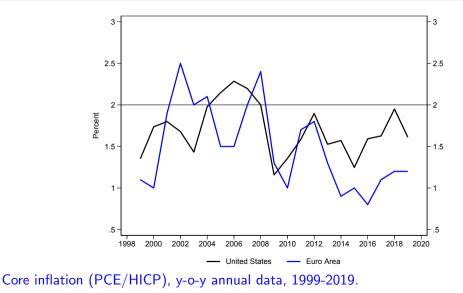


## Disanchoring of inflation expectations

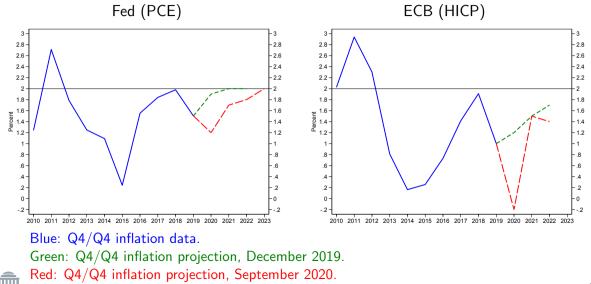




# The role of a clear, symmetric 2% inflation goal



### Response to pandemic: Inflation projections

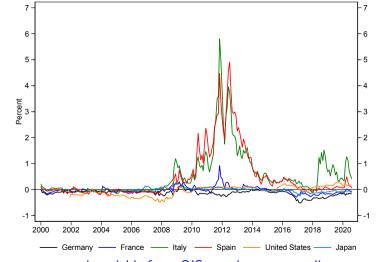


### Does the ECB lack the authority to do its job?

- The ECB may: "operate in the financial markets by buying and selling outright (spot and forward) or under repurchase agreement ... " (Art. 18.1, Statute.)
- The ECB may: "conduct credit operations with credit institutions and other market participants, with lending being based on adequate collateral." (Art. 18.1.)
- "The ECB shall establish general principles for open market and credit operations ..." (Art. 18.2.)
- "The Governing Council may, by a majority of two thirds of the votes cast, decide upon the use of such other operational methods of monetary control as it sees fit, respecting Article 2." (Art. 20.)



### The impairment of the monetary policy transmission mechanism



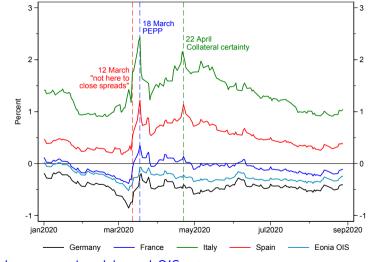
Spreads of two-year sovereign yields from OIS rate in corresponding currency.

# Problems with ECB's monetary policy implementation strategy

- Excessive reliance on "markets" and private credit rating agencies.
  - Cliff effects in collateral framework.
  - Improper interest rate assumptions in DSA.
- Inadvertent consequences since euro crisis:
  - Induce debt roll-over crises.
  - ► Validate adverse expectational equilibria in sovereign debt markets.
- Has the ECB made satisfactory use of the authority delegated to it?
  - Since the euro crisis?
  - Since start of pandemic?



### The response to the pandemic: Three episodes



Ten-year yields on sovereign debt and OIS rate

#### What needs to be done ... and when?

- Before pandemic, ECB embarked on welcome strategy review:
  "As our economies are undergoing profound changes, it is the time for a strategy review to ensure we deliver on our mandate in the best interest of Europeans." (ECB, 23 January 2020.)
- The pandemic delayed some of the work on the review, but it also made improvements to the pre-pandemic monetary policy strategy more urgent.
- Should corrections to known flaws in the ECB's monetary policy strategy wait another year?
- To limit the lasting damage from pandemic, improvement of ECB's policy strategy is a matter of urgency.



## Two urgent matters

- Adopt a clear, symmetric 2% inflation goal.
  - Calibrate QE in a systematic manner to achieve and maintain 2% goal.
  - Guidance with ECB Governing Council inflation projections.
  - ▶ Focus on anchoring inflation expectations in line with 2% goal.
- Correct fragility-inducing aspects of ECB's policy implementation strategy.
  - > Draw on success of *temporary* measures adopted in response to pandemic.
  - > Eliminate cliff effects in collateral framework, on a permanent basis.
  - End delegation of policy implementation to private credit rating agencies.

